

CASE STUDY



Dates

2007 – 2011

Contract Value

N/A

Role

Karen Elson was direct employed by the Olympic Delivery Authority as Programme Assurance Executive.

London 2012 Learning Legacy

Karen Elson, Co.Cre8 Knowledge Director, developed the original Learning Legacy for the Olympic Delivery Authority to collate lessons learned, good practice and innovation from the London 2012 construction programme, aimed at raising the bar in industry and showcasing UK PLC. This has subsequently become the standard methodology for major construction projects to share good practice with the industry.

The project

The construction project for the London 2012 Olympic and Paralympic Games was delivered on time and budget, with zero fatalities, high sustainability outcomes above industry standards and benchmarks and challenged some of the long-standing inequalities within the UK construction sector.

There was much interest from the construction industry and Government on the replicability of this success for future projects and programmes. Hence the Learning Legacy project was set up to provide a structured approach to sharing the knowledge and lessons learned from the London 2012 construction project to raise the bar within the construction sector and to act as a showcase for UK plc.

In a collaboration with contractors, industry partners, government bodies and academia, lessons learned, best-practice and innovations were captured, published on the Learning Legacy website (a microsite developed within the London 2012 website) supported by a dissemination programme which was developed with industry partners.

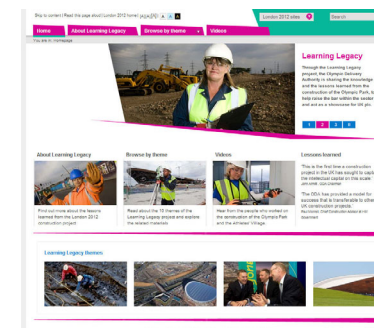
The London 2012 website was archived in 2014, however all the Learning Legacy resources continue to be accessible via the Major Projects Association Knowledge Hub.

Outputs

- Over **650** learning legacy documents were published including research documents, strategic case studies, shorter micro-reports and example tools and templates, categorised into 10 themes.
- A calendar of more than **50+** dissemination events was developed with **10** industry partners (including the Institute of Civil Engineers (ICE), Association for Project Management (APM) and Institute for Occupational Health and Safety (IOSH)) in which 120 Learning Legacy ambassadors from the ODA, Delivery Partner, contractors and designers shared their lessons learned and good practice.
- Over **170,000** visitors to the site from **175+** countries making **>500,000** downloads.

Value Add

- The London 2012 Learning Legacy has benefitted future projects. In a survey of 235 project professionals in 2016:
 - » 59% said using the Learning Legacy had led to time savings
 - » 50% said it had led to cost savings
 - » 67% said it had influenced their approach to project initiation and development
- 35% of all visitors to the Learning Legacy website were from outside the UK demonstrating that ODA was effectively showcasing UK PLC.



The learning legacy website



Example learning legacy document